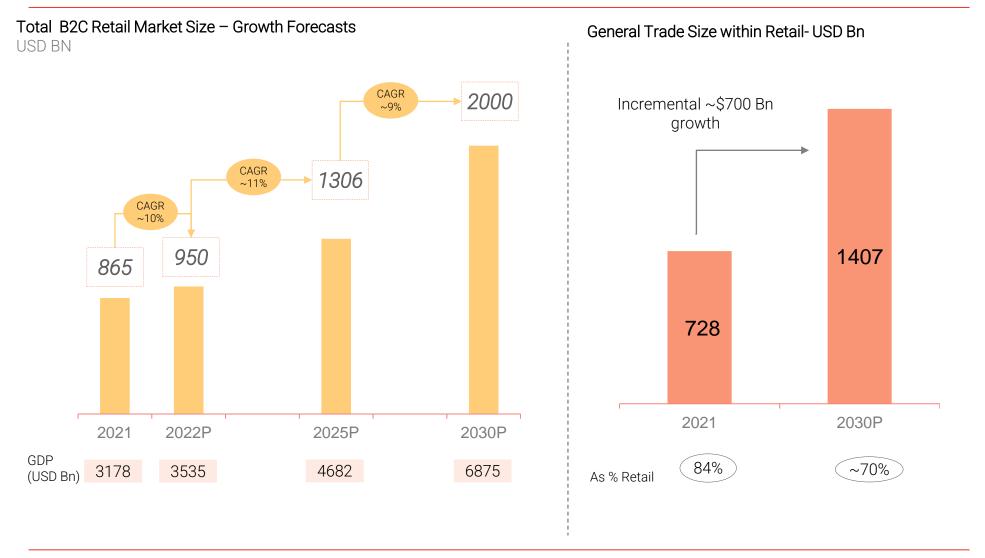


July 2022

Eb2b in India



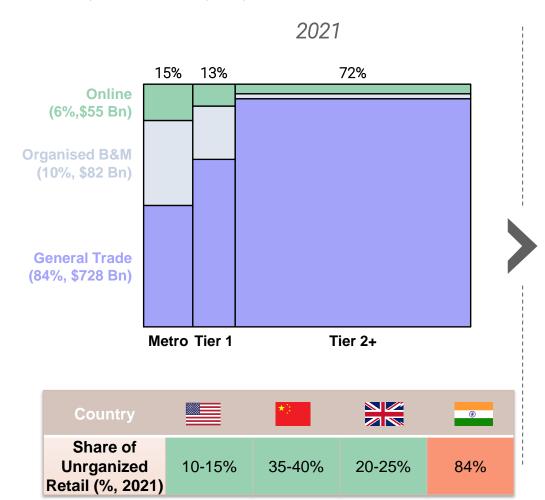
India retail will be a huge ~\$2 trillion opportunity by 2030, with General Trade remaining sizeable and adding \$~700 incrementally in sales this decade

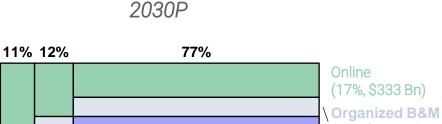


General trade 's resilience will be across city tiers but especially in Tier 2+ markets

Retail Market Split by City Tier

USD Bn, % of Retail Market, 2021, 2030P





General Trade (70%, \$1407 Bn)

Barriers to organized B&M adoption in India:

Metro Tier 1

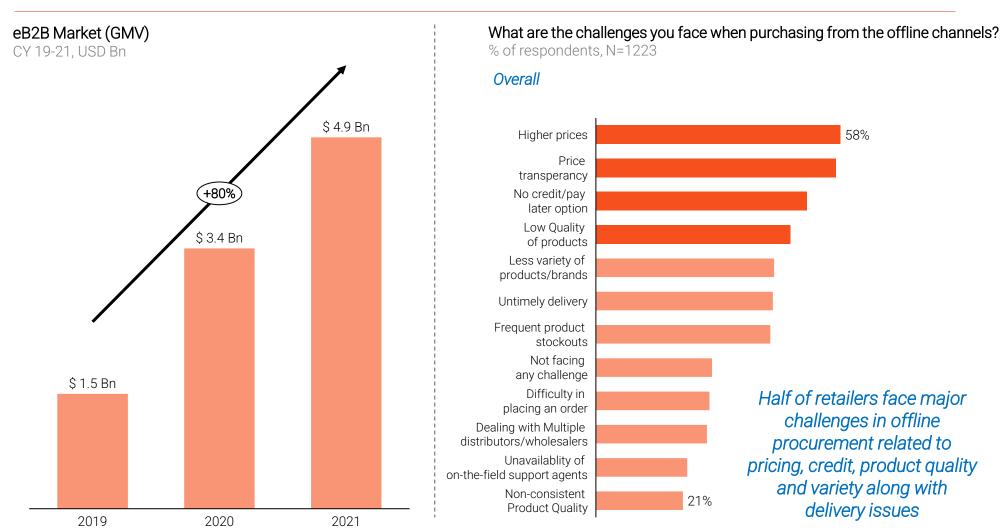
High operations cost (rentals for stores and warehouses)

Tier 2+

- Complex regional diversity leading to demand for localized experience
- FDI regulations in multi brand retail and restrictions for foreign retailers

Source(s): Redseer Research, Redseer Analysis

India's Eb2b market has been growing steadily, focusing on solving the key needs of General Trade



Note(s): 1. Retailer focus ->50% of revenues coming from retailers 2. Wholesaler focus ->50% of revenue coming from wholesalers

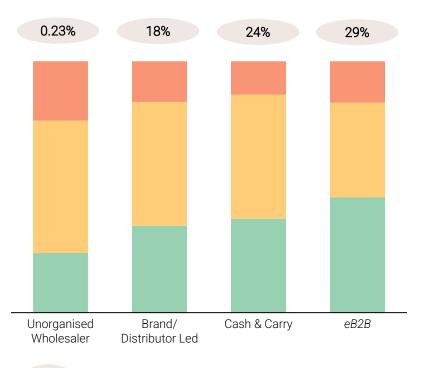
There is a high retailer satisfaction with eB2B channel, which is driving a strong intent to increase Eb2b procurement in 2022 and beyond

Detractors Neutrals Promoters

On a scale of 0-10, how likely are you to recommend the following channels?

% of respondents

Eb2b NPS amongst retailers substantially higher than all other channels



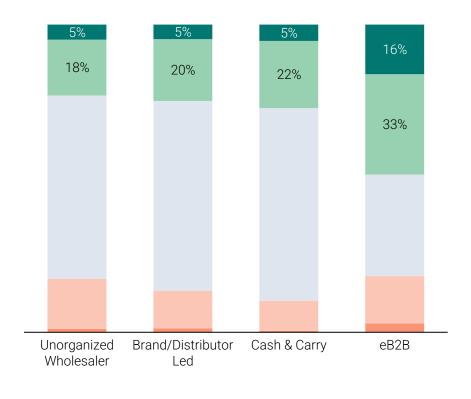
Indicates NPS

~xx%

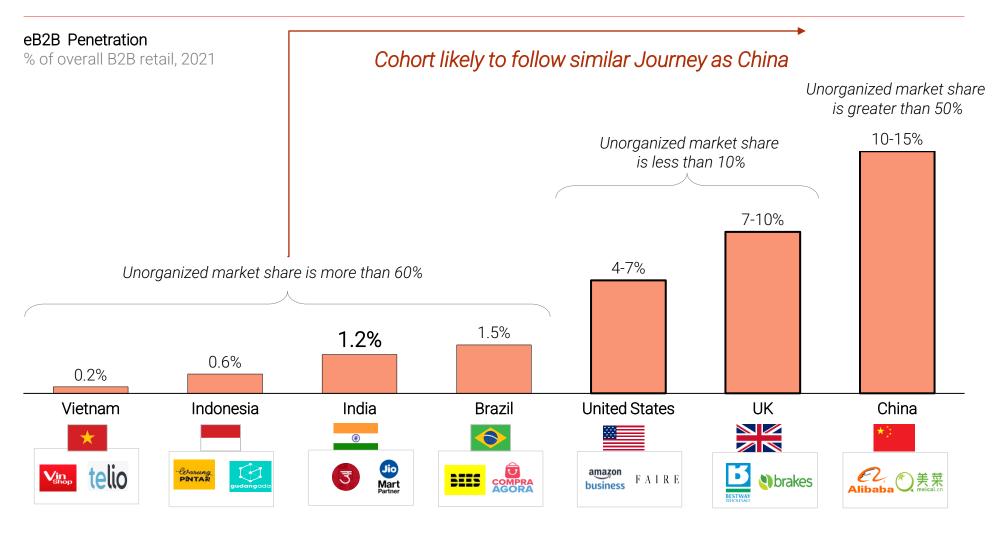
In 2022, how do you expect the spend on following purchase channels to evolve from current levels?

% N= 1223

Half of Eb2b users plan to meaningfully expand their Eb2b procurement in near future



Headroom for eB2B in India is immense – International benchmarks indicate that aggressive growth in eB2B is likely to follow



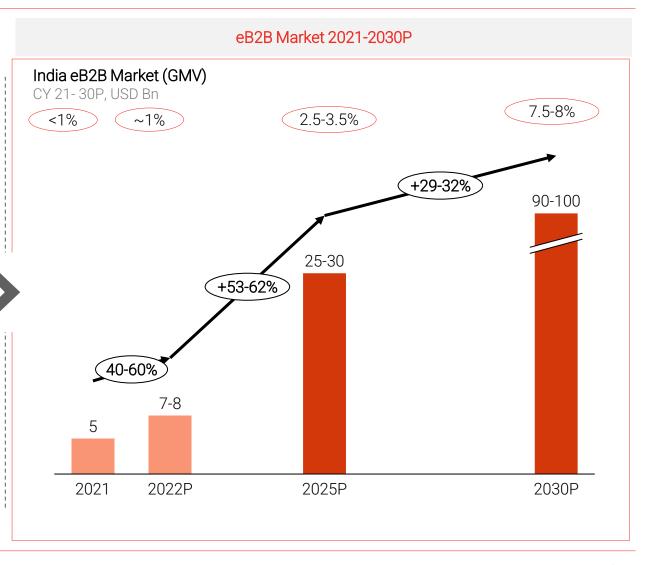
Note – B2B Players that are operating in parts other than retail value chain are not included above. E.g. machinery/ raw material suppliers

Enabling Eb2b sales to reach \$90-100 Bn GMV by 2030, led by multiple favorable factors



Penetration of eB2B in GT B2B market

Driven by number of growth drivers.... Opportunity from large unorganized retail market Increasing receptiveness of retailers towards eB2B **Higher Brand Satisfaction** Increasing eB2C penetration Higher capital efficiency ratio of eB2B as compared to eB2C



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Thank You

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